

**IM2010: Operations Research
Game Theory: Static Games (Part 1)
(Chapter 14 and Gibbons (1992))**

Ling-Chieh Kung

Department of Information Management
National Taiwan University

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The beginning of game theory

- ▶ So far we have focused on decision making problems with only one decision maker.
- ▶ **Game theory** provides a rigorous framework for analyzing **multi-player** decision making problems.
- ▶ While it has been implicitly discussed in Economics for more than 200 years, game theory is established as a field in 1934.
 - ▶ In 1934, John von Neumann and Oskar Morgenstern published a book *Theory of games and economic behaviors*.
- ▶ Since then, game theory has been widely studied, applied, and discussed in mathematics, economics, operations research, industrial engineering, and computer science.
 - ▶ Actually almost all fields of social sciences and business have game theory involved in.
 - ▶ The Nobel Prizes in economic sciences have been honored to game theorists in 1994, 1996, 2001, 2007, and 2012.

Road map

- ▶ **Introduction.**
- ▶ Nash equilibrium.
- ▶ Retailer competitions.

Prisoners' dilemma: story

- ▶ A and B broke into a grocery store and stole some money. Before police officers caught them, they hid those money carefully without leaving any evidence. However, a monitor got their images when they broke the window.
- ▶ They were kept in two separated rooms. Each of them were offered two choices: **Denial or confession**.
 - ▶ If both of them deny the fact of stealing money, they will both get one month in prison.
 - ▶ If one of them confesses while the other one denies, the former will be set free while the latter will get nine months in prison.
 - ▶ If both confesses, they will both get six months in prison.
- ▶ They **cannot communicate** and they must make their choices **simultaneously**.
- ▶ What will they do?

Prisoners' dilemma: matrix representation

- ▶ We may use the following matrix to summarize this “game”:

	Denial	Confession
Denial	-1, -1	-9, 0
Confession	0, -9	-6, -6

- ▶ There are two **players**, player 1 chooses actions in rows and player 2 chooses actions in columns.
- ▶ For each combination of actions, the two numbers are the **payoffs** of the two players under their actions: the first for player 1 and the second for player 2.
- ▶ E.g., if both prisoners deny, they will both get one month in prison, which is represented by a payoff of -1 .
- ▶ E.g., if prisoner 1 denies and prisoner 2 confesses, prisoner 1 will get 0 month in prison (and thus a payoff 0) and prisoner 2 will get 9 months in prison (and thus a payoff -9).

Prisoners' dilemma: solution

	Denial	Confession
Denial	-1, -1	-9, 0
Confession	0, -9	-6, -6

- ▶ Prisoner 1 thinks:
 - ▶ “If he denies, I should confess.”
 - ▶ “If he confesses, I should still confess.”
 - ▶ “I see! I should confess anyway!”
- ▶ For prisoner 2, the situation is the same and he will also **confess**.
- ▶ The **solution** of this game, i.e., the **outcome**, is that both prisoner will confess.
 - ▶ This is people's **prediction** of this game.
- ▶ This outcome can be “improved” if they can **cooperate**.

Prisoners' dilemma: discussions

- ▶ A game like the prisoners' dilemma in which all players choose their actions **simultaneously** is called a **static game**.
- ▶ This question (with a different story) was first formally raised by Professor Tucker (one of the names in the KKT condition) in a seminar.
- ▶ In this game, confession is said to be a **dominant strategy**.
- ▶ It illustrates that **lack of coordination** can result in a **lose-lose** outcome.
 - ▶ This situation is termed as **socially inefficient**.
- ▶ Interestingly, even if they promised each other to deny once they are caught, this promise is **non-credible**. Both of them will still confess to maximize their payoffs.

Prisoners' dilemma: Advertising game

- ▶ Two companies are competing in a market.
- ▶ At this moment, they both earn four million dollars per year.
- ▶ Each of them may choose to advertise with a cost of three million per year:
 - ▶ If one advertises while the other does not, she earns nine millions and the competitor earns one million.
 - ▶ If both advertise, both will earn six millions.

	Advertise	Be silent
Advertise	3, 3	6, 1
Be silent	1, 6	4, 4

- ▶ What will they do?

Prisoners' dilemma: Arms race

- ▶ Two countries are neighbors.
- ▶ Each of them may choose to develop a new weapon:
 - ▶ If one does so while the other one keep the current status, the former's payoff is 20 and the latter's payoff is -100 .
 - ▶ If both do this, however, their payoffs are both -10 .

	MW		CS
MW	$-10, -10$		$20, -100$
CS	$-100, 20$		$0, 0$

- ▶ What will they do?

Predicting the outcome of other games

- ▶ How about games that are not the prisoners' dilemma? Do we have a systematic way to predict the outcome?
- ▶ What will be the outcome (a combination of actions chosen by the two players) of the following game?

	Left	Middle	Right
Up	1, 0	1, 2	0, 1
Down	0, 3	0, 1	2, 0

Eliminating strictly dominated options

- ▶ We may apply the same trick we used to solve the prisoners' dilemma.
- ▶ For player 2, playing Middle **dominates** playing Right. So we may **eliminate** the column of Right without eliminating any possible outcome:

	Left	Middle	Right	→		Left	Middle
Up	1, 0	1, 2	0, 1		Up	1, 0	1, 2
Down	0, 3	0, 1	2, 0		Down	0, 3	0, 1

Eliminating strictly dominated options

- ▶ Now, player 1 knows that player 2 will never play Right.
- ▶ Facing the reduced game, player 1 finds that playing Down is dominated by playing Up.
- ▶ The row of Down can thus be eliminated:

	Left	Middle			Left	Middle
Up	1, 0	1, 2	→	Up	1, 0	1, 2
Down	0, 3	0, 1				

- ▶ Knowing that player 1 will only choose Up, player 2 will simply choose Middle.
- ▶ The outcome of this game will be that player 1 chooses Up and player 2 chooses Middle.

Eliminating strictly dominated options

- ▶ In game theory, options are typically called strategies.
- ▶ The above idea is called iterative elimination of strictly dominated strategies.
- ▶ It solves some games. However, it also fails to solve some others.
- ▶ Consider the following game “Matching pennies”:

	Head	Tail
Head	1, -1	-1, 1
Tail	-1, 1	1, -1

- ▶ What may we do when no more strategies can be eliminated?
- ▶ In 1950, John Nash formalized the concept of **equilibrium solutions**, which are called Nash equilibria nowadays.¹

¹He did that as a Ph.D. student, when he was 21 years old.

Road map

- ▶ Introduction.
- ▶ **Nash equilibrium.**
- ▶ Retailer competitions.

Nash equilibrium: definition

- ▶ The most fundamental equilibrium concept, Nash equilibrium, is defined as follows:

Definition 1

For an n -player game, let S_i be player i 's action space and u_i be player i 's utility function, $i = 1, \dots, n$. An action profile (s_1^, \dots, s_n^*) , $s_i^* \in S_i$, is a Nash equilibrium if*

$$\begin{aligned} & u_i(s_1^*, \dots, s_{i-1}^*, s_i^*, s_{i+1}^*, \dots, s_n^*) \\ & \geq u_i(s_1^*, \dots, s_{i-1}^*, s_i, s_{i+1}^*, \dots, s_n^*) \end{aligned}$$

for all $s_i \in S_i$, $i = 1, \dots, n$.

- ▶ In other words, s_i^* solves

$$\max_{s_i \in S_i} u_i(s_1^*, \dots, s_{i-1}^*, s_i, s_{i+1}^*, \dots, s_n^*).$$

Nash equilibrium: an example

- ▶ Consider the following game in which no strategy/action is strictly dominated:

	L	C	R
T	0, 4	4, 0	5, 3
M	4, 0	0, 4	5, 3
B	3, 5	3, 5	6, 6

- ▶ What is a Nash equilibrium?
 - ▶ (T, L) is not: Player 1 will deviate to M or B.
 - ▶ (T, C) is not: Player 2 will deviate to L or R.
 - ▶ (B, R) is: No one will unilaterally deviate.
 - ▶ Any other Nash equilibrium?

Nash equilibrium as a solution concept

	L	C	R
T	0, 4	4, 0	5, 3
M	4, 0	0, 4	5, 3
B	3, 5	3, 5	6, 6

- ▶ In a static game, a Nash equilibrium is a reasonable outcome.
 - ▶ Imagine that the players play this game **repeatedly**.
 - ▶ If they happen to be in a Nash equilibrium, no one has the incentive to **unilaterally deviate**, i.e., to change her action while all others keep their actions.
 - ▶ If they do not, at least one will deviate. This process will continue until a Nash equilibrium is reached.

- ▶ For example, if they starts at (T, L), eventually they will stop at (B, R), the unique Nash equilibrium of this game.

Nash equilibrium: More examples

- ▶ Is there any Nash equilibrium of the prisoners' dilemma?

	Denial	Confession
Denial	-1, -1	-9, 0
Confession	0, -9	-6, -6

- ▶ Is there any Nash equilibrium of the game “BoS”?

- ▶ Battle of sexes.
- ▶ Bach or Stravinsky.

	Bach	Stravinsky
Bach	2, 1	0, 0
Stravinsky	0, 0	1, 2

- ▶ Is there any Nash equilibrium of the matching pennies game?

	Head	Tail
Head	1, -1	-1, 1
Tail	-1, 1	1, -1

Road map

- ▶ Introduction.
- ▶ Nash equilibrium.
- ▶ **Retailer competitions.**

Cournot Competition

- ▶ In 1838, Antoine Cournot introduced the following **quantity competition** between two retailers.
- ▶ Let q_i be the production quantity of firm i , $i = 1, 2$.
- ▶ Let $P(Q) = a - Q$ be the market-clearing price for an aggregate demand $Q = q_1 + q_2$.
- ▶ Unit production cost of both firms is $c < a$.
- ▶ Our questions are:
 - ▶ In this environment, what will these two firms do?
 - ▶ Is the outcome satisfactory?
 - ▶ What is the difference between duopoly and monopoly (or equivalently, decentralization or integration).

Cournot Competition

- ▶ Players: 1 and 2.
- ▶ Action spaces: $S_i = [0, \infty)$ for $i = 1, 2$.
- ▶ Utility functions:

$$u_i(q_1, q_2) = q_i[a - (q_i + q_{3-i}) - c], i = 1, 2.$$

- ▶ As for an outcome, we look for a Nash equilibrium.
- ▶ If (q_1^*, q_2^*) is a Nash equilibrium, it must satisfy

$$\max_{q_1 \in [0, \infty)} u_1(q_1, q_2^*) = q_1[a - (q_1 + q_2^*) - c] \text{ and}$$

$$\max_{q_2 \in [0, \infty)} u_2(q_1^*, q_2) = q_2[a - (q_1^* + q_2) - c].$$

Solving the Cournot competition

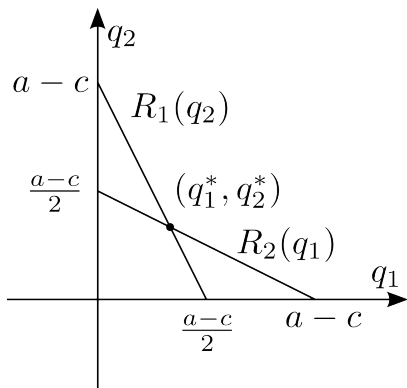
- ▶ For firm 1's problem, we first see that it is a convex program:
 - ▶ $u'_1(q_1, q_2^*) = a - q_1 - q_2^* - c - q_1$.
 - ▶ $u''_2(q_1, q_2^*) = -2 < 0$.
- ▶ The FOC condition suggests $q_1^* = \frac{1}{2}(a - q_2^* - c)$. As long as $q_2^* < a - c$, q_1^* is optimal for firm 1.
- ▶ Similarly, $q_2^* = \frac{1}{2}(a - q_1^* - c)$ is firm 2's optimal decision as long as $q_1^* < a - c$.
- ▶ So if (q_1^*, q_2^*) is a Nash equilibrium, it must satisfy

$$q_1^* = \frac{1}{2}(a - q_2^* - c) \quad \text{and} \quad q_2^* = \frac{1}{2}(a - q_1^* - c).$$

- ▶ The unique solution to this system is $q_1^* = q_2^* = \frac{a-c}{3}$.
 - ▶ Does this solution make sense?
 - ▶ This is indeed the unique Nash equilibrium as $\frac{a-c}{3} < a - c$.

Best responses

- ▶ Another way of solving this game is to use the best response functions.
 - ▶ Given the other player's any decision, what is my optimal decision?
- ▶ Firm 1's best response to firm 2 is $R_1(q_2) = \frac{1}{2}(a - q_2 - c)$.
- ▶ Similarly, firm 2's best response is $R_2(q_1) = \frac{1}{2}(a - q_1 - c)$.
- ▶ A Nash equilibrium always lies on an **intersection** of the two best response functions.



Distortion due to decentralization

- ▶ Suppose the two firms' are **integrated** together to jointly choose the aggregate production quantity.
- ▶ They together solve

$$\max_{Q \in [0, \infty)} Q[a - Q - c],$$

whose optimal solution is $Q^* = \frac{a-c}{2}$.

- ▶ Note that $Q^* = \frac{a-c}{2} < \frac{2(a-c)}{3} = q_1^* + q_2^*$.
- ▶ Why does a firm intend to **increase** its production quantity under decentralization?

Inefficiency due to decentralization

- ▶ May these firms improve their profitability with integration?
- ▶ Under decentralization, firm i earns

$$\pi_i^D = \frac{(a-c)}{3} \left[a - \frac{2(a-c)}{3} - c \right] = \left(\frac{a-c}{3} \right) \left(\frac{a-c}{3} \right) = \frac{(a-c)^2}{9}.$$

- ▶ Under integration, the two firms earn

$$\pi^C = \frac{(a-c)}{2} \left[a - \frac{a-c}{2} - c \right] = \left(\frac{a-c}{2} \right) \left(\frac{a-c}{2} \right) = \frac{(a-c)^2}{4}.$$

- ▶ $\pi^C > \pi_1^D + \pi_2^D$: The integrated system is more **efficient**.
- ▶ Through appropriate profit splitting, both firm earns more.
 - ▶ Integration is a **win-win** solution!

Inefficiency due to decentralization

- ▶ How about consumers?
- ▶ Under decentralization, the aggregate quantity is $\frac{2(a-c)}{3}$ and the market-clearing price is $\frac{a-c}{3}$.
- ▶ Under integration, the aggregate quantity is $\frac{a-c}{2}$ and the market-clearing price is $\frac{a-c}{2}$.
- ▶ Under decentralization, **more** consumers buy this product with a **lower** price.
- ▶ Consumers **benefits from competition**.
- ▶ Integration benefits the firms but hurts consumers.

The two firms' prisoners' dilemma

- ▶ Now we know it is the two firms' best interests to together produce $Q = \frac{a-c}{2}$.
- ▶ What if we suggest each of them to choose $q'_1 = q'_2 = \frac{a-c}{4}$?
- ▶ This results in $Q = \frac{a-c}{2}$, which maximizes the total profit.
- ▶ However, this is **not** a Nash equilibrium:
 - ▶ “If the other firm chooses $q' = \frac{a-c}{4}$, I will move to

$$q'' = R(q') = \frac{1}{2}(a - q' - c) = \frac{3(a - c)}{8}.$$

- ▶ So both firms will have incentives to unilaterally deviate.
- ▶ These two firms are engaged in a prisoners' dilemma!

Bertrand competition

- ▶ In 1883, Joseph Bertrand considered another format of retailer competition: They choose **prices** instead of quantities.
- ▶ Firm i chooses price p_i , $i = 1, 2$.
- ▶ Firm i 's demand quantity is

$$q_i = a - p_i + bp_{3-i}, i = 1, 2.$$

- ▶ $b \in [0, 1)$ measures the **intensity of competition** is: The larger b , the more intense the competition.
 - ▶ Why $b < 1$?
- ▶ Unit production cost $c < a$.

Solving the Bertrand competition

- ▶ Suppose (p_1^*, p_2^*) is a Nash equilibrium.
- ▶ For firm 1, p_1^* must be an optimal solution of

$$\max_{p_1 \in [0, \infty)} \pi_1(p_1, p_2^*) = (a - p_1 + bp_2^*)(p_1 - c).$$

It can be verified that $p_1^* = \frac{1}{2}(a + bp_2^* + c)$.

- ▶ Similarly, $p_2^* = \frac{1}{2}(a + bp_1^* + c)$.
- ▶ The unique Nash equilibrium is $p_1^* = p_2^* = \frac{a+c}{2-b}$.
 - ▶ Does this solution make sense?

Distortion due to decentralization

- Under integration, the two firms together choose a **single price** P to solve

$$\max_{P \in [0, \infty)} 2(a - P + bP)(P - c),$$

whose optimal solution P^* satisfies the FOC

$$\begin{aligned} &(-1 + b)(P^* - c) + a - P^* + bP^* = 0 \\ \Leftrightarrow &(-1 + b)P^* + a + c(1 - b) = 0 \\ \Leftrightarrow &P^* = \frac{a + c(1 - b)}{2(1 - b)}. \end{aligned}$$

- Is $P^* > p_1^* = p_2^*$?

$$P^* > p_1^* \Leftrightarrow \frac{a + c(1 - b)}{2(1 - b)} > \frac{a + c}{2 - b} \Leftrightarrow a > c(1 - b).$$

Is $a > c(1 - b)$ always true?